## **Award Fee Determination Scorecard**

Contractor: Wastren Advantage, Inc. (WAI) dba. Wastren Hanford Laboratory (WHL)

**Contract**: Laboratory Analysis and Testing Services Contract

**Contract Number**: DE-EM0003722

**Award Fee Period**: September 21, 2020 to April 14, 2021

Basis of Evaluation: Contract Extension Period Award Fee,

Performance Evaluation and Measurement Plan

## **Award Fee Scorecard**:

WAI earned \$148,707.60 of an available \$167,275.14, or 88.9% of the available award fee during the performance evaluation period of September 21, 2020 to April 14, 2021. WAI's performance was evaluated against seven (7) criteria incentives. Of the seven criteria, WAI received four "Excellent" and three "Very good" adjectival ratings.

Incentive	Available Fee (\$)	Awarded (Rating)	Awarded (%)	Awarded (\$)
Objective Incentives				
1 - Delivery	\$33,455.03	Very Good	15.0%	25,091.27
2 - Evaluations/Proficiency Tests	\$33,455.03	Excellent	20.0%	33,455.03
3 - Maintain Holding Times	\$33,455.03	Excellent	20.0%	33,455.03
Objective Incentives Sub-Total	\$100,365.09		55.0%	92,001.33
Subjective Incentives				
4 - Business Interfaces and Efficiency	\$23,418.52	Excellent	13.1%	21,913.04
5 - Analytical Reporting and Data Quality	\$13,382.01	Very Good	5.7%	9,534.68
6 - Worker Safety, Health	\$13,382.01	Very Good	5.8%	9,701.96
7 - Contract Transition	\$16,727.51	Excellent	9.3%	15,556.59
Subjective Incentives Sub-Total	\$66,910.05		33.9%	56,706.27
Grand Total	\$167,275.14		88.9%	\$148,707.60

Awarded (%) rounded to nearest tenth of a percentage. Awarded (\$) rounded to hundredth of a cent.

<sup>\*</sup>Awarded % column figures are the Awarded fee figures divided by the Grand Total Available Fee.

## Achievements:

- WAI mitigated impacts related to the Coronavirus Disease 2019 (COVID-19) global pandemic.
  This cost-effective and risk-based management approach was a significant strength during the evaluation period.
- WAI worked collaboratively with other Hanford site contractors to resolve uncertainties relating to analytical production.
- WAI provided exceptional support for the Direct Feed Low-Activity Waste (DFLAW) program, exemplified by prioritized analysis of the double-shell tank AP-107 feed qualification sample, safety basis analysis of the Tank-Side Cesium Removal system, and analysis of double-shell tank AP-106.
- WAI supported a smooth contract transition which transferred full responsibility to an incoming contractor while maintaining continuity of operations.

## Areas for Improvement:

- The project for the single-shell tank AX-102 tank retrieval had several quality defects which were not identified or addressed in a timely fashion.
- A critical review by DOE of the WAI Employee Concerns Program resulted in non-compliance and partial non-compliance findings.
- WAI provided analytical service deliverables to customers just below the 97% performance target, with a 96.7% on-time delivery rate of analytical services during the performance period.